



INSTITUTE OF  
CHARTERED  
SHIPBROKERS

NOVEMBER 2025 EXAMINATION SESSION  
MONDAY 10<sup>TH</sup> NOVEMBER 2025 – AFTERNOON

# LOGISTICS AND MULTI-MODAL TRANSPORT

Time allowed – three hours

Answer any FIVE questions – all questions carry equal marks

Please read the questions carefully before answering

1. Explain in detail **FOUR** of the following terms/abbreviations and their significance in multimodal transport services:
  - i. NVOCC
  - ii. FMC
  - iii. IMDG
  - iv. CMR
  - v. UCP600
  - vi. CAF
2. Examine the structural needs and layout considerations of modal interfaces and freight terminals and discuss in detail their influence on improving efficiency in multimodal transport operations.
3. Discuss the growing overlap of services among container shipping operators and its impact on pricing, service differentiation, and strategic positioning in global supply chains.
4. Explain the concept of price discrimination in container shipping, including the conditions that make it possible, the forms it may take, and the benefits and risks for both service providers and customers.
5. Explain the concept of Just-in-Time (JIT) delivery in supply chains and its advantages and disadvantages compared with holding stock in warehouses, considering factors such as cost, reliability, risk, and customer service.
6. Define and discuss the differences between bills of lading, waybills, and consignment notes, and their effect on the handover of cargo to receivers.
7. Describe the general principles of cargo liability conventions in maritime transport, with reference to the Hague Rules, Hague–Visby Rules, and Hamburg Rules.
8. Describe the role of e-commerce in multimodal transport and how it meets customers' needs for supply-chain information and transparency.